

ISSUE

06

November
2015



Regional Consortium Coordinating Council Newsletter

RC3

Joint meeting of the Cross-Sector Councils Update

Upcoming Meetings

December 7, 2015

Critical Infrastructure Partnerships Virtual Roundtable (Regional Overview Project)

December 8, 2015

Critical Infrastructure SLTT Virtual Roundtable (Regional Overview Project)

December 15, 2015

Full Membership Meeting

January 19, 2016

Executive Committee Meeting

*If you are not on the invite list, email sector.partnership@hq.dhs.gov.

RC3 leadership attended the Joint Meeting of the Cross-Sector Councils on Friday, November 13 in Arlington, VA. This biannual meeting brings together the RC3 with the SLTTGCC, Critical Infrastructure Cross-Sector Council, National Council of ISACs, Federal Senior Leadership Council, and the Government and Sector Coordinating Councils from each of the 16 critical infrastructure sectors. The public and private sectors convened to discuss important issues related to infrastructure protection. Topics covered included a presentation on the detection of and recovery from the OPM data breach; the Information Sharing and Analysis Center (ISAO) standards development process, underway in response to Executive Order 13961 to promote private sector cybersecurity information sharing; and the increasing emphasis on cyber threats to physical infrastructure.

Vice Chair Tom Moran represented the RC3 at the meeting. He addressed the cross-sector councils to update them on RC3's activities since the last Joint Meeting, including progress on the Regional Overview Project; collaboration with the SLTTGCC on cyber issues; new Council members added since the last update; and various partnership achievements at the regional level. He also advocated for increased cross-sector and cross-council partnership efforts to improve information sharing and ensure that the achievements of the various councils accomplish reach the widest audience.

American Logistics Aid Network activates and responds to Hurricane Joaquin and southeast flooding

All disasters are local (sort of), or more accurately, I get by with a little help from my friends—by Kathy Fulton, American Logistics Aid Network, Regional Consortium Coordinating Council Member

October was a heck of a month for crises – unprecedented flooding in South Carolina and Texas, hurricanes in the Bahamas and Mexico, an

earthquake in Afghanistan, refugees fleeing Syria, and the list goes on. Add to that recovery operations from fires in California and the Pacific Northwest, and the threat of a “severe” El Nino season, and those of us who work in the disaster world were dealing with every phase of disaster at once.

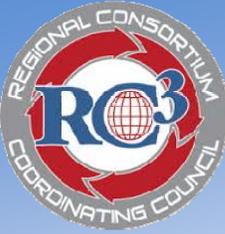
The people living in the immediate area were dealing with the disasters at a more base level – for some it was a question of finding safe shelter or their next meal. For business-

**American
Logistics Aid Network**
Mobilizing for Emergency Response

ISSUE

05

September
2015



Regional Consortium Coordinating Council Newsletter

RC3

es it was accounting for employees, implementing (or creating) contingency plans, and helping their communities get back to a sense of normalcy. For some organizations, the crisis effects overwhelmed their local capacity to effectively respond. When that happened, they looked outside of their own organizations to those who could rally support on their behalf.

Once such example occurred with the Harvest Hope Food Bank of South Carolina. Following the flooding, Harvest Hope Food received a record number of calls for short term food assistance. Donations of food were abundant, but the warehouse was constrained by the amount of materials handling equipment available. A member of the Feeding America network, Harvest Hope called their national disaster services team (based in Chicago) for help, and Feeding America called the American Logistics Aid Network (ALAN). In the very early stages of the disaster, ALAN had already notified our network to be on the lookout for logistics related requests. When the specific need for warehouse equipment was distributed, a third party warehousing business located in Simpsonville, SC contacted their equipment provider, located in Columbia. The equipment provider arranged for 4 pallet jacks to be delivered at no cost to Harvest Hope within 48 hours. The extra pallet jacks allowed Harvest Hope to serve nearly 2 million meals in the weeks following the disaster.

Why do the city names matter? Daniel Aldrich, writing in *Building Resilience: Social Capital in Post-Disaster Recovery* posits that a community's ability to recover from crisis is directly related to the strength of their social ties. He goes on to say that physical geography is the primary factor in building those social ties. But in referencing an example spanning a broad geography I don't disagree with Dr. Aldrich – in fact I wholeheartedly concur. The same call for support was sent to similar businesses and associations around the nation – and while the demand signal jumped across several states it was the businesses based locally who stepped up to help.

What motivated their response? While they'll say "it was the right thing to do", the reality is that there was cohesive social capital to motivate their donation. The flood was in their hometown. Their families and employees were affected. The market for their services was disrupted. Helping the food bank felt good – it was a tangible way to support their community – and build more social capital.

So the adage of "all disasters are local" holds true – but sometimes you need your friends who aren't in the area to reach across the miles and give a little assist.

Kathy Fulton is executive director of American Logistics Aid Network, 501(c)(3) nonprofit organization focused on saving lives and reducing suffering by unifying supply chain efforts to improve humanitarian relief. ALAN's 24 partner associations cover all aspects of the supply chain industry, from raw materials procurement through retail sales. ALAN coordinates logistics, provides education, and builds cross-sector relationships before, during, and after disaster.



ISSUE

05

September
2015



Regional Consortium Coordinating Council Newsletter

RC3

Member Spotlight: Pacific Northwest Economic Region (PNWER)

What community does the PNWER serve? PNWER serves both public and private stakeholders in the Pacific Northwest United States and Western Canada. Our member jurisdictions include Alaska, Idaho, Montana, Oregon and Washington, Saskatchewan, Alberta, British Columbia, Yukon and Northwest Territories.



*Pacific NorthWest
Economic Region*

How and when was the PNWER formed? PNWER was formed as a statutory nonprofit organization in 1991. It came about due to the leadership of state and provincial legislators working to resolve cross-border issues. The focus then was on economic development and lowering the barriers to trade between states and provinces and between our two nations. The organization has been written into the constitutions of all its member states, provinces and territories as they joined.

The Center for Regional Disaster Resilience (CRDR) was formed in 2001 following the terrorist attacks of 9/11. One of the primary focuses of the center has been on critical infrastructure and the interdependencies between infrastructures.

How has your partnership advanced critical infrastructure protection in your community? PNWER and the CRDR have facilitated the bringing together of the public and private sectors to address issues of common concern. Our focus on critical infrastructure has been a highlight of a series of Blue Cascade Exercises with varying scenarios that have ranged from natural to technological and human-caused disasters. These have included everything from earthquakes, flooding, pandemic flu and cyber attacks, among others.

In July 2014, the Pacific Northwest Economic Region (CRDR) was recognized as a [model for building a more resilient region](#) in the new DHS National Protection Framework

How many members are currently in your partnership? We have partners from all the 16 DHS Recognized Critical Infrastructure Sectors from throughout the region involved with PNWER and the CRDR. We also work closely with all levels of emergency management and the Washington State Fusion Center. [Past and Present Partners](#)

What exciting or innovative partnership programs or initiatives are you currently involved with? The PNWER focus on infrastructure interdependencies led to the Department of Homeland Security highlighting PNWER as an organization exercising best practices in critical infrastructure resilience.

Maritime security planning has been a significant element of our work. The Beyond the Border Plan between the U.S. and Canada called for greater collaboration between our countries on maritime security planning. The US-

ISSUE

05

September
2015



Regional Consortium Coordinating Council Newsletter

RC3

Canada Maritime Commerce Resilience Initiative included the participation of the Canadian and U.S. coast guards, private and public organizations and other regional stakeholders. The U.S. Coast Guard, Transport Canada and PNWER partnered in the development of a framework for swiftly managing traffic in the event of an emergency, with the goal of expediting maritime commerce recovery through regional collaboration between Canada and the United States. The pilot project included the planning and execution of several cross border, multi-sector workshops and a tabletop exercise which led to the development of a protocol framework for regional maritime commerce recovery. One outgrowth of our maritime resilience work here in the Puget Sound region was the development and adoption of a voluntarily Port Mutual Aid Agreement for all Washington State ports.

We recently completed a disaster recovery planning project where we assisted BERK Consulting in writing a Disaster Recovery Framework for the City of Seattle.

In tandem with Pierce County Information Telecommunications Department we developed a social media management system called FirstToSee that can be used to monitor social media channels and provide a mechanism for gaining situational awareness and monitoring social media as a tool for rumor control.

Today we are assisting the Washington OneNet Office in doing outreach for FirstNet and critical infrastructures here in this state. Our purpose there is to engage organizations in the planning process for this new technology.

For 2016 we are looking to hold a one-day Public Safety Technology Conference and an Oil Train Safety Symposium in the first half of the year.

Cybersecurity is a continuing focus. In 2016 we will facilitate the fourth in a series of Emerald Down Cybersecurity events. For this year the event will be a tabletop exercise.



*Pacific NorthWest
Economic Region*

Eric Holdeman is the current chair of the Washington State Homeland Security Region 6 (King County) Critical Infrastructure Protection sub-committee which PNWER has been a member of since its creation in 2004/

NorthWest Warning and Response Network NWWARN is a collaborative effort between government and private sector partners with a goal to maximize real-time sharing of situational information without delay and provide immediate distribution of intelligence to those in the field who need to act on it. NWWARN uses readily available communication methods to rapidly disseminate actionable information to our members via email, voicemail, text and fax messaging.

What is one of the biggest challenges that you face as a public-private partnership? Leaders in both the private and public sectors have changed in recent years. Reestablishing new relationships with key decision makers in the public and private sectors is an ongoing challenge. Additionally, federal, state and local funding has decreased over the years and there are fewer staff and less funding to focus on regional issues that extend beyond a single jurisdictional border and beyond a single infrastructure or company. Organizations have a tendency to focus on their internal

ISSUE

05

September
2015



Regional Consortium Coordinating Council Newsletter

RC3

vs. regional issues.

What are your future goals for your partnership? Continued expansion of our activities and achieving more of a Canadian and United States cross border activities is a goal. One of the challenges in accomplishing this is that funding is almost always targeted to one state, province or country with few options to work in a cross border setting.

Who are your representatives to the RC3? [Megan Levy](#), Program Manager, PNWER—206-443-7723.

Federal News Radio—Disaster Resilience for America



[Disaster Resilience for America](#) is a radio program on [Federal News Radio](#) that showcases the efforts of all levels of government and critical infrastructure operators to make our nation safer in the face of man-made or natural threats. This show focuses on areas of interest including: disaster planning, preparation, response, recovery, security and technological innovations and social media usage for media response. Join hosts Tom Moran and Tim Karney each week to explore the importance of disaster preparedness. The show airs on Mondays and Tuesdays at 2:30 p.m. eastern time.

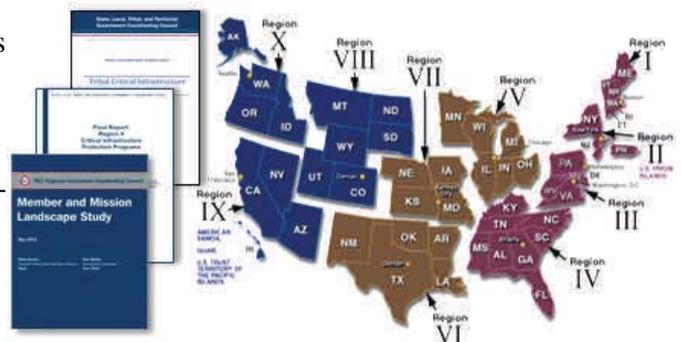
All Hazards Consortium is on iTunes



The [All Hazards Consortium](#) along with its partner the [All Hazards Emergency Network](#) have partnered on a series of podcast interviews. The *All Hazards Emergency Network (AHEN)* was created to allow Public and Private Sector Management stakeholders to share their insights, ideas and best practices. Follow the All Hazards Emergency Network on [LinkedIn](#), [Facebook](#), and [Twitter](#) and you can download the All Hazards Emergency Network podcasts on [iTunes](#) and [Stitcher](#) Radio.

Regional Overview of Critical Infrastructure Programs Project Update

The RC3 and the State, Local, Tribal, and Territorial Government Coordinating Council (SLTTGCC) continue to collaborate on a project to document the current state of the critical infrastructure mission implementation across the Nation. The “Regional Overview of Critical Infrastructure Programs” engages critical infrastructure professionals through council-sponsored questionnaires and Virtual Roundtable Webinars. Since the project was launched in January 2015, the Councils have engaged over half of the FEMA Regions (Regions I-VIII) to detail the structure and mission of programs and partnerships, NIPP 2013 implementation focus areas, primary critical infrastructure activities, and major needs and challenges. The remaining regions will be engaged throughout 2015 to complete a summary of critical mission implementation across the Nation, examine progress to earlier studies and findings by the Councils, and develop findings related to advancing the critical infrastructure mission.

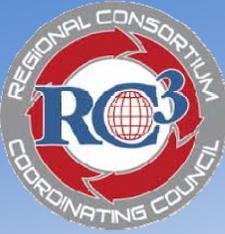


In addition to highlighting themes and trends related to manage-

ISSUE

05

September
2015



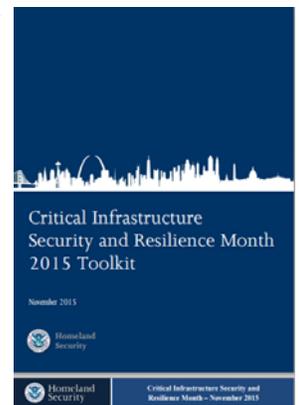
Regional Consortium Coordinating Council Newsletter

RC3

ment, staffing, primary activities, and needs and challenges of critical infrastructure programs and partnerships, the project is gathering success stories in critical infrastructure activities and perspectives on Federal critical infrastructure programs, tools, and capabilities. Findings in each region are summarized in a series of Regional Snapshots, which are issued at the conclusion of each regional engagement. Each Snapshot serves as an overview of the region's critical infrastructure programs and partnerships, focus areas, best practices, and needs. Completed Snapshots are available [here](#). For additional information, please contact the RC3 at RegionalCCC@gmail.com.

November is Critical Infrastructure Security and Resilience Month

Critical Infrastructure Security and Resilience Month, observed in the month of November, builds awareness and appreciation of the importance of critical infrastructure and reaffirms the nationwide commitment to keep our critical infrastructure and our communities safe and secure. Securing the nation's infrastructure, which includes both the physical facilities that supply our communities with goods and services, like water, transportation, and fuel, and the communication and cyber technology that connects people and supports the critical infrastructure systems we rely on daily, is a national priority that requires planning and coordination across the whole community. [Learn more and help spread the word.](#)



El Niño is coming

According to the National Oceanographic and Atmosphere Administration (NOAA) an El Niño event is predicted to develop later this year that will be one of the strongest ever recorded. The recent flooding in the Carolinas has emphasized the need to prepare for similar disasters in the coming months.

El Niño is a naturally occurring weather phenomenon that can last between six and 18 months and is characterized by monsoon like rains, hurricane force winds, and has the potential to cause severe destruction and loss of life from flooding and other storm related issues. Although originating in the Pacific Ocean, an El Niño can cause severe extremes in weather throughout the rest of the world. Approximately 180 deaths were attributed to the 1997-1998 El Niño and damage to property and infrastructure was estimated to exceed \$4 billion.

The last serious El Niño occurred in 1997-1998. Aside from causing devastating flooding throughout California and Arizona, it resulted in flooding in the southeast, an ice storm in the northeast, and tornadoes in Florida. Meanwhile, the mid-west and northwest experienced abnormally higher winter temperatures. Across California, nearly four weeks of continuous storm resulted in widespread flooding, mudslides, and severe damage to the agricultural industry. Seventeen deaths and over \$1 billion in damages were directly caused by El Niño.

Federal, regional and local emergency management personnel have been preparing for this latest El Niño for several months yet the effects of prolonged drought conditions, abnormally active wildfire seasons, and budget constraints resulting in an inadequately maintained infrastructure have hampered mitigation efforts. If the current El Niño forecasts are correct, we can anticipate similar potential for damage and interruption to our daily lives will occur over the next several months.

ISSUE

05

September
2015



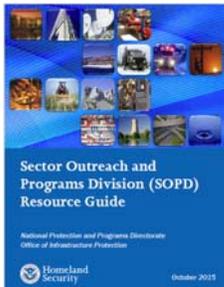
Regional Consortium Coordinating Council Newsletter

RC3

Some of the more common problems associated with El Niño are:

- commutes impacted due to flooded and damaged roads
- frequent power outages
- storm related damage to homes and work sites
- severe mudslides in fire damaged areas and along coastlines
- rivers, creeks, and sewer systems overflowing from extreme runoff
- levees crumbling and flooding in low-lying areas
- major transportation system interruptions (i.e.; trains, airports, bus lines, etc.)
- mass evacuations and population relocations to emergency shelters
- interruptions in food deliveries to markets and mass purchases of survival necessities
- cellular phone service interruptions due to overloaded activity
- water service interruption or contamination from broken water and sewer lines

Sector Outreach and Programs Division (SOPD) Resources Guide



The Office of Infrastructure Protection, Sector Outreach and Programs Division (SOPD) is committed to improving the security and resilience of our Nation’s critical infrastructure by strengthening its relationship with public and private sector stakeholders; and providing cross-sector and sector-specific tools, training, and materials. In October, the Division published the [SOPD Resource Guide](#) to compile these resources into a single location that is easily shared with stakeholders. The Guide is a comprehensive catalog of SOPD resources, many of which were created in collaboration with DHS partners to ensure they are useful and reflective of the evolving security landscape. It includes resources for planning, security, training, exercise programming, information sharing, policy, and education. Each item is described briefly and is accompanied by a link to the referenced materials and/or a point of contact for more information.

The Guide is approved for sharing with all critical infrastructure partners. To receive a copy of the *SOPD Resource Guide*, contact the RC3 Secretariat at Sector.Partnership@hq.dhs.gov. More information about SOPD can be found [here](#).

Daily Open Source Infrastructure Report

The DHS Daily Open Source Infrastructure Report is collected each business day as a summary of open-source published information concerning significant critical infrastructure issues. Each Daily Report is divided by the critical infrastructure sectors and key assets defined in the National Infrastructure Protection Plan. [Read current and achieved reports](#)



ISSUE

05

September
2015



Regional Consortium Coordinating Council Newsletter

RC3

Partnership Quarterly

The Office of Infrastructure Protection publishes The Partnership Quarterly. The publication includes critical infrastructure security and resilience articles, highlights of cross-sector initiatives, training and exercise opportunities, new tools, and resources. You will also find a Partnership Perspectives section which will feature interviews with critical infrastructure partners. If you would like to receive the Partnership Quarterly, email Sector.Partnership@hq.dhs.gov.



Upcoming Events

FBI Citizens Academies—Want to find out first-hand how the FBI works? Hear how the Bureau tracks down spies and terrorists? Learn how to collect and preserve evidence? See what it is like to fire a weapon and put yourself in the shoes of a special agent making a split-second, life-or-death decision? If you are a leader in your community, you just might be able to do that and more—through an FBI Citizens Academy, open for business in all 56 of our field offices. [Learn more](#)

The Current Threat from ISIS & Self Radicalization in the Homeland, November 18, 2015, Riverside, California—InfraGard LA & CT-Watch present “The Current Threat from ISIS & Self Radicalization in the Homeland”. This class is focuses on the current content on ISIS/ISIL and its potential impact in the United States, Canada, and the infiltration from the US southern border with Mexico. This class will take you through the current TTP's (Tactics, Techniques and Procedures) or "tradecraft" that terrorists use in order to meet their final objectives, including online recruitment of disenchanted Westerners and common street criminals. [Learn more](#) and [to register](#).

Private Sector Outreach Program Corporate Security Symposia. December 10, 2015, Savannah, Georgia—Join your private and public sector colleagues at the [Savannah Corporate Security Symposium](#) on December 10 at the Research and Development Center Labs. The Savannah Corporate Security Symposium is open to private sector, state and local government, as well as personnel supporting the homeland security mission interested in hearing speakers from the Department of Homeland Security, Federal Bureau of Investigation, other U.S. Government entities, state and local agencies, as well as the private sector address a wide range of security topics. Speakers at this day-long event will address topics including cyber and physical threats, keeping corporate leadership safe, trends in domestic terrorism, insider threat, the use of intelligence, analytics, and technology in corporate security, and international travel security. The Savannah Corporate Security Symposium is facilitated by the U.S. Department of Homeland Security, Office of Intelligence and Analysis and is sponsored by Gulfstream Aerospace Corporation. Attendance is free; however, [pre-registration is mandatory](#). Walk-ins will NOT be admitted. [Invitation](#) and [more information](#). If you have questions, please contact I&APrivateSector@hq.dhs.gov.

ISSUE

05

September 2015



Regional Consortium Coordinating Council Newsletter

RC3

2015 Building Resilience through Public-Private Partnerships Conference, December 10 – 11, 2015, New Orleans, Louisiana—The U.S. Department of Homeland Security Federal Emergency Management Agency, in partnership with the National Protection and Programs Directorate, the DHS Private Sector Office, North American Aerospace Command, and U.S. Northern Command will present the [Fifth Annual Building Resilience through Public-Private Partnerships Conference](#) on December 10-11, 2015. Each year over 300 participants from the public and private sectors convene to promote innovation in furthering public-private partnerships across the homeland security enterprise. Please [click here to register](#). A draft agenda is [available here](#). If you have questions, please contact PPPConference@hq.dhs.gov.

2015 Cybersecurity Conference, December 15, 2015, Durham, North Carolina—The U.S. Chamber of Commerce and the North Carolina Chamber of Commerce will host "Cybersecurity Conference," an event that will bring together top experts from government, law enforcement and the private sector for a summit to help small and mid-size businesses navigate the cybersecurity framework released by the White House. Experts will discuss best practices to help early users of the framework better understand it, give business owners tools and tips for strengthening a cybersecurity program, and also explore ways to communicate about cyber with small and midsize supply chain partners. [Learn more](#)

Governor's 51st Homeland Security and Emergency Management Conference, February 9 – 11, 2016, Minneapolis, Minnesota—Each year, the [Minnesota Governor's Homeland Security and Emergency Management Conference](#) is the premier emergency management professional training and education event in Minnesota. Key note speakers, certification classes and general training are provided addressing current and critical topics in emergency management, incident response and disaster recovery for Minnesota. All state and local emergency managers, emergency response personnel, and partners from business, non-profits and Voluntary Organizations Active in Disasters (VOAD) are invited and encouraged to register and attend.



Business Emergency and Risk Management Conference (BERM), March 16, 2016, Brooklyn Park, Minnesota—SAVE THE DATE! Emergencies, natural disasters and workplace violence can happen without warning; being prepared is more important than ever before. Come and hear from some of Minnesota's leading business continuity professionals share their insights and best practices. This year's conference promises

to help your organization – large or small – plan for the unexpected, take care of your people and guard your bottom line. [BERM Conference website](#)

2016 Critical Infrastructure Symposium (CIS), April 3 – 5, 2016, Charleston, South Carolina—SAVE THE DATE!!! Now in its seventh year, CIS continues to showcase innovative research and best practices, and explore new challenges for building a more resilient and sustainable infrastructure. The Symposium is a collaborative learning community of students and professionals engaged in developing the next generation of critical infrastructure security and resilience leaders, technologies, strategies and solutions. The 2016 CIS is built around the theme, "Resilience: An Infrastructure, Social and Economic Imperative." [Learn more](#)

CALL FOR PAPERS

Get involved. Get published. Help shape the future of resilience.

PROFESSIONALS

Submit your abstract, government and academic research to participate in the 2015 Critical Infrastructure Symposium (CIS) by submitting an abstract of a paper or presentation.

How to win: win a \$1,000 prize in recognition of research, research and best practices, and explore new challenges for building a more resilient and sustainable infrastructure. The prize is awarded to the author of the paper or presentation that is judged to be the most innovative and valuable.

The 2015 CIS is held in partnership with the National Protection and Programs Directorate (NPPD) and the National Institute of Standards and Technology (NIST).

Abstract Submission

Abstracts should be submitted to the NPPD and NIST by the deadline of **February 15, 2015**. Abstracts will be reviewed and notified on whether they are accepted for presentation at the 2015 CIS.

Abstract Evaluation

Abstracts are evaluated using a peer review process. Each abstract is evaluated by a panel of experts in the field of critical infrastructure security and resilience. The quality of the abstract is evaluated based on the following criteria:

- Relevance to the theme of the conference
- Originality of the research
- Clarity of the abstract
- Quality of the writing and presentation

The 2015 CIS is held in partnership with the NPPD and NIST. Abstracts will be reviewed and notified on whether they are accepted for presentation at the 2015 CIS.

Key Dates

Final Paper Submission	Feb. 15, 2015
Final Abstract and Author Information Due	Feb. 15, 2015
Abstract Evaluation Period Begins	Feb. 15, 2015
Notification of accepted presentation	Feb. 18, 2015
Final paper, book, and presentation due	Apr. 1, 2015

Submission Instructions

Abstracts should be submitted as a PDF file. All abstracts will be submitted to the NPPD and NIST. The abstracts will be reviewed and notified on whether they are accepted for presentation at the 2015 CIS.

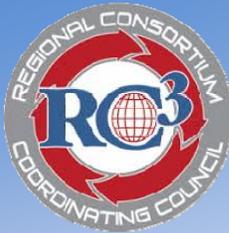
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ISSUE

05

September
2015



Regional Consortium Coordinating Council Newsletter

RC3

Secure 360 Conference, May 17 – 18, 2016, Saint Paul, Minnesota

—SAVE THE DATE! Secure360 is the premier educational conference in the Upper Midwest for the information risk management and security industry. The conference is supported by the Upper Midwest Security Alliance (UMSA). UMSA is proud to present Secure360 Twin Cities, the original Secure360 Conference, now in its 11th year!

[Secure360 Twin Cities website](#)

SECURE 360

2016 America's Small Business Summit, June 13 – 15, 2016, Washington D.C.



—Join more than 800 business owners and chamber executives from across the country in Washington D.C. on June 13-15, 2016 to network, hear from business and policy experts, and tell Congress what your business needs to succeed. The action packed event will feature high caliber keynotes, small group breakout sessions, business to business matchmaking workshop, and a variety of other networking opportunities. [Learn more](#)

National Homeland Security Conference, June 28 – 30, 2016, Tampa, Florida

—The National Homeland Security Association sponsors the National Homeland Security Conference. The Conference is the annual meeting of local Homeland Security and emergency management professionals from the Nation's largest metropolitan areas. It has become the best attended and most highly anticipated homeland security and emergency management conference of the year as it focuses on all emergency response disciplines at all levels of government. [Learn more](#)



Secure 360 Conference, September 19, Des Moines, Iowa—SAVE THE DATE! Secure360 is the premier educational conference in the Upper Midwest for the information risk management and security industry. The conference is supported by the Upper Midwest Security Alliance (UMSA). UMSA is proud to present Secure360 Iowa, the first expansion of the Secure360 Conference which celebrated its 10-year anniversary in 2015! [Secure360 Iowa website](#)

Secure 360 Conference, September 26, 2016, Brookfield, Wisconsin—SAVE THE DATE! Secure360 is the premier educational conference in the Upper Midwest for the information risk management and security industry. The conference is supported by the Upper Midwest Security Alliance (UMSA). UMSA is proud to present Secure360 Wisconsin, the first expansion of the Secure360 Conference which celebrated its 10-year anniversary in 2015! [Secure360 Wisconsin website](#)

SECURE 360

ISSUE

05

September
2015



Regional Consortium Coordinating Council Newsletter

RC3



SAVE THE DATE!

The 2016 NEDRIX Annual Conference
November 7 -9, 2016
Hyatt Regency Newport, RI
NEDRIX Room Rate: \$129

Save the Date!



Pacific North West
Economic Region



2016

26th Annual Summit
Calgary, Alberta - July 17-21
Hyatt Regency Calgary



Call 206-443-7723 or visit www.pnwer.org
to learn about sponsorship opportunities.

Connect with Us and Be Social

The RC3 is looking for membership engagement and would like to hear from you! If you have ideas for our membership webinars, newsletter articles, blog stories...please send them to our Communications Chair, [Erica Wirtz](#). If you would like to join our distribution list, email [Secretariat Support](#).

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